

### Unconscious bias is simply listening through the lens of our experiences.

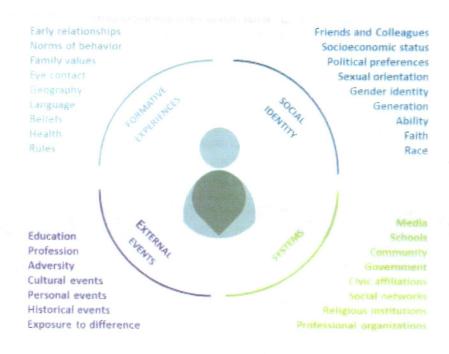
History ...is not merely something to be read.

And it does not refer merely, or even principally, to the past. On the contrary, the great force of history comes from the fact that we carry it within us, are unconsciously controlled by its many ways, and history is literally present in all that we do...And it is with great pain and terror that one begins to realize this. In great pain and terror, one begins to assess the history, which has placed one where one is and formed one's point of view. In great pain and terror, because, therefore, one enters into battle with that historical creation, Oneself." —James Baldwin

"If you can't see color, race, gender, class, or ability, you can't understand the part you play in it, and the part it plays in you." -- Lillian Medville (TEDTalk "Your Privilege is Showing")

"We are going to have to listen, hard have hard conversations, look for joy, share pain and be more curious than defensive." – Brené Brown

# Discussion: What shapes your lens?



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This checklist is intended to make the theoretical concepts we explored together more concrete--and to be an accessible resource anytime you find yourself wondering, "what can I do?" We encourage you to select potential actions from the list below that represent a commitment you wish to make to your mitigating bias in your journey.

WHAT DO I DO NEXT?	Where do I begin?	
Recognize and accept that you have bias		
☐ Notice your filters	<ul> <li>Consider what makes you "you" and write about it</li> <li>What in your background and identity is informing the biases that we hold?</li> <li>What are some of the rules in your book of rules as to what qualities make someone a "good" person or a "good" family? And what makes a "good" job, employee, team member?</li> </ul>	
☐ Remove the stigma of good vs. bad person related to unconscious bias	<ul> <li>Identify a vulnerability partner to share apprehensions and fears about making mistakes when interacting with people of diverse backgrounds</li> <li>Share and discuss:         <ul> <li>What behaviors "get in the way" of you connecting meaningfully with people from different backgrounds?</li> <li>Instances where in spite of positive intentions, your actions and behaviors had a negative impact or consequence. What did you learn? What other actions were possible?</li> </ul> </li> </ul>	
Develop the capacity to use a flashlight on yourself		
☐ Reflect on what matters to you	<ul> <li>Consider your core values as an individual. What are they?</li> <li>What makes each one important?</li> <li>What roles do diversity, equity, and inclusion play in your values?</li> </ul>	
☐ Observe yourself in different interactions and write down what you notice	<ul> <li>For two weeks, notice which interactions trigger you in some way and jot down when they happened</li> <li>Consider what they triggered</li> <li>At the end of the two weeks, look at what you wrote. What patterns emerge? What role did your lens play?</li> </ul>	
☐ Notice your voice of judgment	<ul> <li>□ What prompts your voice of judgment to surface?</li> <li>□ What if you show compassion in these moments?</li> <li>□ What is good about that voice, and how does it serve you?</li> <li>□ What about it needs to go to make room for wisdom?</li> </ul>	
Practice Constructive Uncertainty		
☐ Ask open-ended questions	☐ Practice using Powerful Questions	
☐ Foster a curious mindset	<ul> <li>What do you know about racism, sexism, homophobia, xenophobia, etc. and how they affect marginalized communities? What do you want to know?</li> <li>Create a list of questions and potential sources of information for each question</li> </ul>	
☐ Check your assumptions and "truths"	<ul> <li>Write down your assumptions going into a situation. Which ones are grounded in reality? Which ones need testing? Which ones need to go?</li> <li>What stories surface time and again in explaining reality? How are they serving you?</li> </ul>	
Explore awkwardness and discomfort		

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WHAT DO I DO NEXT?	WHERE DO I BEGIN?	
☐ Begin a new pause practice	<ul> <li>Identify a simple way to practice quieting your minda pause practice (e.g., taking three deep breaths for a count of five)</li> </ul>	
	☐ Consider integrating a new practice to build in time for reflection	
☐ Begin a sharing practice	☐ Lead a discussion, make a presentation, or write a blog/newsletter article on a diversity, equity and inclusion issue that integrates new knowledge and perspectives	
Engage with people who are different from you and expose yourself to positive role models in that group		
☐ Set an intention for your	☐ What's most important for you to learn? To share?	
conversations	☐ What do you wish for?	
* · · · · · · ·	☐ How do you want to show up?	
☐ Engage more fully with people you consider to be "others"	☐ Attend a local town hall/convening where your social identity group is in the minority. Write down what issues are compelling to that group. What value emerge? What feelings emerge for you? What were you most curious about? What surprised you?	
☐ Have a difficult conversation	<ul> <li>Consider your behavioral style related to conflict (engage, avoid, freeze).</li> <li>What does success look like for your difficult conversation?</li> </ul>	
	Acknowledge that there will be differences with how you and others see things. Look for common ground and connection.	
Get feedback		
☐ Understand how your behaviors	☐ Ask someone how they perceive you, and listen	
impact others	☐ Share back what you heard. Ask, "is there anything I missed?"	
	☐ Offer insights you have gained	
☐ Understand your emotional triggers	<ul> <li>Ask someone for feedback on your interpersonal interactions and decision-making in an emotionally charged or uncomfortable situation</li> <li>What did you do?</li> </ul>	
	☐ What impact did your behavior have in the situation?	
	☐ What insights did you gain?	
Continue learning		

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WHAT DO I DO NEXT?	WHERE DO I BEGIN?
☐ Read articles and books about	Websites/Film
diversity, equity, and inclusion and how to engage	☐ Bias, Film released 2018 <a href="https://www.biasfilm.com/">https://www.biasfilm.com/</a>
	☐ Implicit Association Test (IAT)
	https://implicit.harvard.edu/implicit/selectatest.html
	☐ Perception Institute, https://perception.org/
	Articles
	<ul><li>"Diversity and Authenticity," Katherine Phillips, Tracy Dumas, Nancy Rothbard</li></ul>
	"How Black Women Describe Navigating Race and Gender in the Workplace," Maura Cheeks
	☐ "Neurodiversity as a Competitive Advantage," Robert Austin and Gary Pisano
	☐ "Reducing the effects of gender stereotypes on performance evaluations," Bauer, C.C. & Baltes, B.B.
	☐ "Unlearning Automatic Biases: The malleability of implicit prejudices and
	stereotypes," Rudman, L.A., Ashmore, R.D. Gary, M.L.  "Warmth and Competence as Universal Dimensions of Social Perception. The
	Stereotype Content Model and the BIAS Map." Amy Cuddy, Susan Fiske, Peter Glick
	Books
	☐ Between the World and Me, Ta-Nehisi Coates
	☐ Blindspot: Hidden Biases of Good People, Mahzarin Banaji
	☐ Blink: The Power of Thinking Without Thinking, Malcolm Gladwell
	☐ Braving the Wilderness, Brené Brown
	☐ Everyday Bias, Howard Ross
	☐ The Hate You Give, Angie Thomas
	☐ The Hillbilly Elegy, JD Vance
	☐ Predictably Irrational: The Hidden Forces that Shape Our Decisions, Arielly, Daniel
	☐ Waking Up White, Debby Irving
	☐ The Warmth of Other Suns, Isabel Wilkerson
Listen to different perspectives	☐ Being Color Brave, Mellody Hobson
	(https://www.ted.com/talks/mellody_hobson_color_blind_or_color_brave)
	☐ Believing in Refugees, Luma Mufleh
	(https://www.ted.com/talks/luma_mufleh_don_t_feel_sorry_for_refugees_
	believe_in_them)
	☐ How to Overcome Biases, Verna Myers
	(https://www.ted.com/talks/verna_myers_how_to_overcome_our_biases_walk_boldly_toward_them)
	☐ I'm Not Your Inspiration, Stella Young
	(https://www.ted.com/talks/stella_young_i_m_not_your_inspiration_thank _you_very_much
	☐ The Urgency of Intersectionality, Kimberlé Crenshaw
	(https://www.ted.com/talks/kimberle_crenshaw_the_urgency_of_intersectionality)
	☐ What Does Normal Really Mean, Safwat Saleem
	(https://www.ted.com/talks/safwat_saleem_why_i_keep_speaking_up_eve
	n_when_people_mock_my_accent)